

## **Budget Monitoring**

**Speakers:** John Fishbein, GFOA (Moderator)

John Gross, City of Long Beach, KS Scott Huizenga, City of Kansas City, MO Brent Sakaida, City of Thousand Oaks, CA Pamela DuBois, Cabarrus County, NC **Time / Date:** 10/11/18

2:00 - 3:00 EDT

Time	Topic
	Myths of Budget Monitoring
10 minutes	<ul> <li>What is budget monitoring? (Focus on GFOA Best Practice)</li> <li>What should budget monitoring be?</li> <li>What is worse - Overspend or under deliver?</li> </ul>
25 minutes	Budget to Actual Reports
	<ul> <li>Tips for monitoring revenue?</li> <li>Frequency?</li> <li>How to monitor expenses? <ul> <li>How to monitor expenses with odd spend patterns?</li> </ul> </li> <li>Monitoring capital spend?</li> <li>What about performance</li> <li>What do you do with the reports? <ul> <li>Internal/external/etc.</li> </ul> </li> <li>How to make the reports more informative? <ul> <li>Involvement from Leadership</li> </ul> </li> <li>What level of detail is appropriate for budget monitoring?</li> <li>How does this inform next year's budget/budget process?</li> <li>If deviation is uncovered what steps are taken to further investigate or correct?</li> </ul>
25 minutes	Dealing with Difficult Situations
	<ul> <li>Personality issues</li> <li>Sensitive topics</li> <li>Communicating failures</li> <li>Who does the budget office "report" to?</li> <li>Getting in front of issues</li> </ul>